

PLYMOUTH CITY COUNCIL

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| Subject: | Integrated Commissioning Next Steps |
| Committee: | Cabinet |
| Date: | 5 March 2019 |
| Cabinet Member: | Councillor Ian Tuffin |
| CMT Member: | Craig McArdle (Strategic Director for People) |
| Author: | Craig McArdle (Strategic Director for People) |
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| Ref: | CB/CMcA |
| Key Decision: | Yes |
| Part: | I |

Purpose of the report:

The purpose of this report is to provide an update on the planned arrangements for how Devon, Plymouth and Torbay Local Authorities and the NHS Clinical Commissioning Groups will develop integrated commissioning through 2019/20.

Over the last 2 years Local Authorities and NHS organisations across Devon, Plymouth and Torbay have been working to develop more effective ways of delivering integrated health, care and well-being services whilst also making best use of public resources. Collaborative arrangements are continuing to develop between partner organisations, both commissioning organisations and providers of services, to improve population health and enable access to modern, safe and sustainable services. Effective collaboration between organisations will also enable progress toward working as a self-improving system with increased maturity and delegated regulatory functions.

Integrating how the local NHS and the Local Authorities undertake their respective commissioning responsibilities is seen as a key component of:

- supporting increased collaboration,
- enabling the delivery of integrated services,
- making the most effective use of available funding and
- developing the means of self-improvement as a system.

Plymouth has a long and established record of cooperation and collaboration with a formal commitment to integration being set down by the Plymouth Health and Wellbeing Board in 2013, based around Integrated Commissioning, Integrated Health and Care Services and an Integrated System of Health and Wellbeing.

Since then there has been some significant progress and notable achievements towards achieving this aim. NEW Devon CCG and Plymouth City Council (PCC) formed an integrated commissioning function in April 2015 as part of their single commissioning approach. An integrated fund is in place

with risk and benefit sharing agreements. Integrated planning and governance arrangements between the two organisations are in place.

Commissioners, informed and supported by clinicians and public health experts, have collectively developed an integrated commissioning approach through the development of four Integrated Commissioning Strategies, which direct all commissioning activity and deliver the Healthy City element of the Plymouth and South West Devon Joint Local Plan. This means our commissioners work across health and social care system. They have been co-located to enable closer working and delivery for a number of years.

In April 2015, the commissioning budgets from the Western footprint of NEW Devon CCG were aligned with the People Directorate and Public Health budgets from the Local Authority to develop an integrated fund of £462m. This was facilitated through a Section 75 agreement and included housing, leisure, Public Health commissioned spend, children's services including education, and Adult Social Care spend. The fund is hosted by the CCG, with the fund manager being employed by the CCG and the deputy employed by PCC. Partners share financial risk through an innovative risk-share agreement that has received national recognition.

Also, in April 2015, the Local Authority transferred 173 Adult Social Care staff to Livewell Southwest (LWSW) to develop an integrated community health and care provider with a single point of access, locality-based services and improved discharge pathways from secondary care. Livewell now provides the majority of Adult Social Care services for and on behalf of the Local Authority.

The Local Authority has retained statutory responsibility for safeguarding and has a retained client function. The integrated service has achieved some notable outcomes including helping balance the Adult Social Care budget for three years in a row whilst at the same time achieving good outcome ratings:

- Above average satisfaction among people in receipt of long-term care (69% extremely or very satisfied);
- Of people who use services, 93% say that those services have made them feel safe and secure.

On 13 March 2018, Cabinet received a report on the Strategic Commissioning Intentions for the Plymouth Health and Wellbeing System 2018-20.

The purpose of this report was to provide a position statement on the shared ambition to develop Integrated Health and Wellbeing both within Plymouth and the wider Devon STP footprint. The report considered progress to date, key challenges, national context and future direction. It advised that a number of key documents would be brought forward to deliver on the next phase of our integration journey, these include:

- Plymouth System Strategic Commissioning Intentions
- Plymouth and Western Local Care Partnership Mandate
- Revised Sustainability and Transformation Plan
- Strategic Commissioner Options
- An Integrated Care System for Devon

Cabinet agreed to commence a period of stakeholder consultation on the Strategic Commissioning intentions.

On 10 July 2018, Cabinet received the outcome of the stakeholder consultation and approved the direction of Plymouth's Health and Wellbeing Strategic Commissioning Intentions 2018-20

This report provides an update on the next steps towards Integrated Commissioning across Devon which builds on the work already in place in Plymouth.

The Corporate Plan 2016 - 19:

The proposed next steps towards Integrated Commissioning align to the Plymouth City Council Corporate Plan by working with partners to meet the objectives of creating a Caring and Pioneering Plymouth. It also aligns to the Health and Wellbeing Board's vision of delivering Integrated Commissioning, Integrated Care and Support and an Integrated System of Health and Wellbeing.

This project will support the Corporate Vision through:

- Being **pioneering** in developing and delivering quality, innovative services with our citizens and partners that make a real difference to the health and well-being of the residents of Plymouth through challenging economic times.
- **Growing** Plymouth through learning and community development creating opportunities for vulnerable people to develop, making us and them stronger and more confident as a result.
- Putting citizens at the heart of their communities and work with our partners to help us **care for Plymouth**. We will achieve this together by supporting communities, help them develop existing and new enterprises, redesign existing services which will in turn create new jobs, raise aspirations, improve health and educational outcomes and make the city a place to live, to work and create a future for all.
- Raising aspirations, improving education, increasing economic growth and regeneration, people will have increased **confidence in Plymouth**. With citizens, visitors and investors identifying us as a "vibrant, confident, pioneering, place to live and work" with an outstanding quality of life.

Implications for Medium Term Financial Plan and Resource Implications: Including finance, human, IT and land:

The approach to Integration in Plymouth is already in place with an Integrated Fund which is underpinned by a Section 75 Agreement between NEW Devon CCG and Plymouth City Council. The Integrated Fund is a cradle to grave fund, circa £480million covering wellbeing children and young persons, leisure, acute, adult social care and community health.

Other Implications: e.g. Child Poverty, Community Safety, Health and Safety and Risk Management:

The progress towards Integrated Commissioning continues to aim to reduce inequalities and through the implementation of Thrive Plymouth and the Well Being strategy and contributes to addressing Child Poverty and Community Safety issues across the city.

Equality and Diversity

Has an Equality Impact Assessment been undertaken? Not for this paper but EIA's are completed on individual areas of work within the Strategic Commissioning Intentions as and when required.

Recommendations and Reasons for recommended action:

Cabinet note and support the Integrated Commissioning Next Steps for Health and Well Being and request further updates to be presented to Cabinet, Health and Well Being Board and Well Being Overview and Scrutiny Panel to ensure progress continues at pace.

Alternative options considered and rejected:

The Integration Commissioning Next Steps are not supported. This has been rejected as delivering the Health and Wellbeing Board vision of Integrated Health and Wellbeing would not be achieved.

Published work / information:

Background papers:

| Title | Part I | Part II | Exemption Paragraph Number | | | | | | |
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| | | | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| Integrated Health and Wellbeing Position Statement and Next Steps | X | | | | | | | | |
| Strategic Commissioning Intentions for the Plymouth Health and Wellbeing System 2018-20 | X | | | | | | | | |

Sign off:

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| Originating SMT Member Craig McArdle Strategic Director for People | | | | | | | | | | | | | |
| Has the Cabinet Member(s) agreed the contents of the report? Yes | | | | | | | | | | | | | |